

STUDY TOUR PROGRAM IN JAPAN

17 – 23.05.2026

Date	Morning	Afternoon	Meals	Stay	Interpreter
16-May Saturday	Departure to Japan (Osaka)				
17-May Sunday	Arriving at Kansai international airport		-/-	KKC	
18-May Monday	Tourist program		-/-	KKC	
19-May Tuesday	Tourist program	Go to KKC	-/-	KKC	
20-May Wednesday	Orientation/ Opening Ceremony Lecture: Toyota Style Management System Mr. Masaki Matsuo	Lunch(Pack) Lecture: Toyota Style Management System Mr. Masaki Matsuo	B/L/D	KKC	AM/PM
21-May Thursday	Lecture/Exercise: Productivity Improvement through Elimination of Muda & Gemba Kaizen @Osaka Institute of Technology Lunch	Lecture/Exercise: Productivity Improvement through Elimination of Muda & Gemba Kaizen@Osaka Institute of Technology	B/L/D	KKC	AM/PM
22-May Friday	Breakfast at KKC Lecture: Toyota Engineering TSS (TOYOTA Style Sales) Lunch at KKC	Lecture: Toyota Engineering TSS(TOYOTA Style Sales) Closing Ceremony Dinner at KKC	B/L/D	KKC	AM/PM
23-May Saturday	Breakfast at KKC	Depart hotel for Kansai Int'l Airport	B/-/-		

KKC - AOTS Kansai Kenshu Center - Osaka
B: Breakfast, L: Lunch, D: Dinner, provided by AOTS

OPTION I. PARTICIPATION FEE FOR THE STUDY TOUR AND TOURIST PROGRAM – EUR 3,400 (PLUS VAT) / PARTICIPANT

Includes:

- Accommodation (6 nights) and meals – breakfast, lunch, dinner (according to the program);
- Program organization (training course, visits, interpreters, materials, coordination with AOTS);
- Group transportation in Japan during the Study Tour program;
- Transfer by Shinkansen Kansai International Airport Osaka – AOTS Kansai Kenshu Center (round trip) on 17.05.2026 and 23.05.2026;
- Tourist program according to the itinerary:
 - Day 1 – 18.05.2026 – Osaka – Uji – Nara – Osaka
 - Day 2 – 19.05.2026 – Kyoto city tour

DETAILED TOURIST PROGRAM ITINERARY

Day 1 – Train tour to Uji and Nara

Visits include:

- **Byodoin Temple** (UNESCO World Heritage Site) – a remarkably beautiful sacred place built in the 11th century, impressive for its refined architecture.
- **Todaiji Temple** (UNESCO World Heritage Site) – the largest wooden building in the world, housing Japan's largest bronze Buddha statue, Daibutsu.
- **Nara Park**, home to more than 1,200 deer, much gentler than those in our region, traditionally considered messengers of the Shinto gods.

Day 2 – Kyoto city tour

- **Kinkaku-ji** (Golden Pavilion Temple) – UNESCO World Heritage Site, currently a Zen temple.
- **Ryoanji Temple** (UNESCO World Heritage Site) – a Zen Buddhist temple in Kyoto, famous for its Zen rock garden, considered one of the most refined examples of Japanese landscape design.
- **Kiyomizu-dera Temple** (UNESCO World Heritage Site) – the Temple of Pure Water, together with its surrounding traditional shopping district.

In the evening, we will visit the Gion district, where, with a bit of luck, Maiko (apprentice geishas) may be seen.

THE PROGRAM INCLUDES:

- Romanian tour coordinator speaking Japanese, with strong knowledge of Japanese culture and traditions;
- Entrance tickets to all tourist sites included in the program;
- Local train tickets for Day 1;
- Coach transportation for Day 2 (Kyoto city tour).

Note: The tourist program will be organized only if the minimum number of participants is reached.

OPTION II. PARTICIPATION FEE FOR THE STUDY TOUR (without Tourist Program) – EUR 2,750 (PLUS VAT) / PARTICIPANT

Includes:

- Accommodation (4 nights) and meals – breakfast, lunch, dinner (according to the program);
- Program organization (training course, visits, interpreters, materials, coordination with AOTS);
- Group transportation in Japan during the Study Tour program;
- Transfer by Shinkansen Kansai International Airport Osaka – AOTS Kansai Kenshu Center (round trip) on 19.05.2026 and 23.05.2026.

Notes:

- The presented program may be subject to changes depending on the proposals of the Japanese lecturers or other unavoidable circumstances.
- Language: Japanese with English interpretation. Training materials and manuals are translated into English.
- In order to initiate the necessary logistics, as requested by the organizers in Japan, please nominate the participants from your company by completing the [form included in the invitation](#).
- Payment must be made by 10 April 2026 to the Romanian organizer:
Kaizen Manager Club Association – KMC
IBAN: RO63 RNCB 0072 0497 0944 0001 (BCR Bank).
- Any other expenses not mentioned above are not included in the participation fee.
- Air tickets must be purchased individually through any travel agency of your choice, according to the Study Tour schedule above.
- A visa is not required for Japan.

Note: For citizens of the Republic of Moldova, a visa is required to enter Japan:

<https://japonia.mfa.gov.md/ro/content/sfaturi-de-călătorie>

- The passport must be valid for at least 6 months after the end of the trip.
- Medical travel insurance is required for the entire duration of the trip.

CANCELLATION POLICY

In case of cancellation, the following cancellation fees apply:

Time of cancellation	Cancellation fee
After 13 May 2026	50%
After 19 May 2026	75%
After the program starts or no-show	100%

All correspondence with the partner organization in Japan will be coordinated by Kaizen Manager Club Association – KMC (Romania AOTS Alumni Society).